



Safety Net Hospitals for Pharmaceutical Access

Dear Hospitals in the Federal 340B Drug Discount Program,

We understand that your hospital is enrolled in the 340B drug discount program. Your institution is saving approximately 25-50% on outpatient pharmaceuticals just by participating in 340B, and has an opportunity to negotiate similar pricing on some inpatient pharmaceuticals. We invite your hospital to join Safety Net Hospitals for Pharmaceutical Access (SNHPA) to further maximize your savings on pharmaceuticals while complying with a challenging array of federal regulatory standards. SNHPA is a non-profit organization of hospitals like yours dedicated to providing pharmaceutical care to low-income and other vulnerable patient populations. We represent most hospital systems in the 340B program, and ***we are the only organization in the country whose primary purpose is to educate and advocate on behalf of 340B hospitals.***

In 1992, SNHPA led the effort to ensure that DSH hospitals were included in the 340B program, and the organization has been working closely with Congress and the government in implementing the program ever since. Since the program's inception, SNHPA has assumed the lead role in protecting 340B from attempts to repeal or restrict the program. Not only has the industry been raising questions about the program, but federal and state regulators are scrutinizing the program to assess whether 340B hospitals are complying with the law's billing and anti-diversion requirements. In addition, the government has proposed to significantly restrict the use of 340B by narrowing the definition of "patient" and is already implementing a policy that would increase the burden and costs involved in billing drugs administered in clinic settings. SNHPA is leading the effort to challenge those policies and is an invaluable resource to members with respect to understanding and addressing 340B requirements.

One of the most challenging areas of compliance involves tracking and managing drug inventories in hospital settings where both inpatient and outpatient drugs are used. To help members navigate compliance in these "mixed use" settings, SNHPA has issued helpful guides on inventory management software as well as reports on restrictions against group purchasing, duplicate discounts, diversion, and so-called "cherry picking." We also provide guidance on how to comply with anti-diversion standards if your hospital partners with other entities to expand use of 340B-discounted drugs to employees, nursing home residents, managed care populations, prisoners, and other hospital patients. You may also consult by telephone with SNHPA's expert staff and counsel at no extra charge.

Helping our members with compliance questions and capitalizing on opportunities for better prices are not the only benefits we provide. SNHPA conducts quarterly analyses of 340B prices from wholesalers to ensure that members receive accurate prices. We also identify pharmaceuticals that have dropped significantly in price so that members can take advantage of good buys. In addition, SNHPA has launched an ambitious program to assist members in identifying and collecting refunds on drugs for which they overpaid.

SNHPA has been working closely with government investigators, resulting in tens of millions of dollars in refunds to our members. Other benefits include receipt of regular news updates about important 340B developments, a free subscription to our newsletter, *The Drug Discount Monitor*, access to the Members Only section of SNHPA's Web site, invitations to regular SNHPA webinars, national meetings, and regional roundtables.

One of our most exciting initiatives is to pass legislation that would require manufacturers to offer 340B discounts on all inpatient drugs. In 2003, SNHPA was able to convince Congress to enact legislation making it easier for 340B hospitals to access discounts on inpatient pharmaceuticals. Because a manufacturer's decision to extend discounts to inpatient drugs is voluntary, the availability of inpatient discounts is limited to a select group of pharmaceuticals. SNHPA is taking the lead role in advocating for legislation that would require manufacturers to offer 340B inpatient pricing. If we are going to be successful in accomplishing this goal, we need your support.

In addition to our focus on the 340B program, SNHPA also plays an important role in educating our members about pharmaceutical manufacturer patient assistance programs (PAPs) and the Medicare Part B and Part D prescription drug programs. We provide advice on how to maximize use of these opportunities while ensuring compliance with anti-fraud and other requirements. SNHPA provides assistance in addressing the unique needs of 340B hospitals. SNHPA members are also able to share strategies on cost-savings techniques through communication on our listserv as well as at SNHPA events.

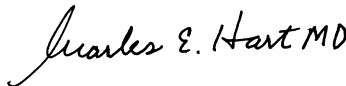
By making a small investment in SNHPA, your hospital has the opportunity to increase its savings on pharmaceuticals and prepare itself for increased 340B enforcement activity by state and federal authorities. We offer two levels of membership: Standard and Enhanced, each of which gives you multiple benefits and additional support. If your hospital owns newly eligible rural hospitals, they will receive steep discounts on their member dues. We recently launched a new Resource Center for Newly Eligible Hospitals on our website where you can find all the materials needed to enroll in 340B. For more information, please visit www.snhpa.org.

We hope that you will join the over 600 hospitals that are already benefitting from membership, and submit the enclosed application form. We will then send you an invoice. In the meantime, please do not hesitate to contact Karen Hicks at karen.hicks@snhpa.org or (202) 552-5854.

Sincerely,



Bill von Oehsen
President and General Counsel



Charles E. Hart
President & Chief Executive Officer
Regional Health
SNHPA Board Chairman



Ted Slafsky
Executive Director

**SAFETY NET HOSPITALS FOR PHARMACEUTICAL ACCESS (SNHPA)
APPLICATION FORM**

1. _____ intends to join SNHPA.

(Name of Hospital or Health System)

Type of Membership: Small Standard Enhanced Affiliate

Hospital mailing address: _____

Web Site: _____

How many hospitals in your system are joining SNHPA (please circle) 1 2 3 4 5 6 7 8 9 10 11+

(Please note that *all* hospitals within a health system that are enrolled in the 340B Program must join SNHPA. Membership will not be granted to only one 340B hospital in a system with several 340B hospitals. Significant group discounts are available for health systems with multiple 340B hospitals.)

2. **Principal Contact Person:**

Government Relations Contact:

Name: _____

Title: _____

Telephone: _____

Address: _____

Fax: _____

E-Mail: _____

Additional Contact Person(s):

Name: _____

Title: _____

Address: _____

Telephone: _____

Fax: _____

E-Mail: _____

Add to SNHPA Listserv? Yes No

Add to SNHPA Listserv? Yes No

(If you wish to have more employees from your hospital listed as SNHPA contacts, please attach their contact information on a separate document)

3. **Does your hospital currently participate in the 340B Drug Pricing Program?**

Yes No

4. **Approximately how much money does your hospital spend annually on:**

Outpatient drugs?: _____ Inpatient drugs?: _____

5. **What is the name of your wholesaler? _____ GPO? _____**

6. **What is the bed size of your hospital (census beds)? _____**

7. **Does your hospital have a pharmacy that fills prescriptions for outpatient drugs that are dispensed for self-administration? Yes _____ No _____**

8. **Comments or suggestions for SNHPA: _____**

Please email response to Karen Hicks at karen.hicks@snhpa.org or fax to (202) 552-5868.



Safety Net Hospitals for Pharmaceutical Access

Standard Member Benefits

Immediate Access to Vital Information

- Strategies for accessing outpatient and inpatient drug discounts and maximizing savings under the 340B program
- Five (5) free telephone consultations per year on 340B troubleshooting and implementation issues
- Free subscriptions to SNHPA's Member Bulletin and the *Drug Discount Monitor*, the definitive sources for the latest 340B news
- Regular webinars, regional roundtables, and other educational opportunities
- Actions by Congress and federal agencies affecting the 340B drug discount program
- Regular updates on drug pricing and compliance matters
- Guidance on inventory management/split billing
- Drug pricing clearinghouse comparing 340B pricing files and identifying best buys
- Interactive Web site with key drug pricing documents and instant access to members through listserv
- Advice on which patients and institutions qualify for 340B
- A *Survival Kit* to help ensure compliance with 340B law and maximize discounts
- Resources to reduce the administrative burden of drug manufacturer patient assistance programs
- Opportunities to participate on SNHPA's advisory committees

Legislative/Regulatory Advocacy

- Protect 340B from legislative efforts to narrow its scope or repeal the program
- Engage Congress in extending 340B discounts to the inpatient setting
- Protect 340B providers from Medicare and Medicaid reimbursement cuts
- Work with Congress, federal agencies and private sector on Medicare Parts B and D
- Help member hospitals collect retroactive rebates on drug overpayments
- Advocate for reasonable patient definition and inventory management standards
- Work with the Office of Pharmacy Affairs and the Prime Vendor Program
- Collaborate with PSSC on educational forums and technical assistance matters
- Participate in Congressional lobbying days in Washington, DC
- Educate and assist members with developing contract pharmacy arrangements and pharmacy networks

Member Input and Networking

- Conferences and webinars with speakers from 340B hospitals, federal agencies, Congress and the pharmaceutical industry
- Member-only meetings throughout the country, and regional roundtables to share 340B strategies and best practices
- Web site that enables instant communication with other members on strategies to reduce drug costs and other troubleshooting issues
- Committee participation: Board of Directors, Government Relations, Patient Assistance Programs, Medicare Part D, Membership and other advisory committees

Dialogue with Pharmaceutical Industry

- Access to 340B contract specialists at pharmaceutical companies, wholesalers and Prime Vendor Program
- Sample letters to contact industry or government on potential 340B overpayments
- Advice on audit procedures and dispute resolution
- Work with industry on patient assistance programs, Medicare drug benefit, inpatient discounts and drug shortages
- Roundtable meetings with manufacturers, wholesalers and government on troubleshooting issues

Enhanced Member Benefits (Available to Enhanced Level Members Only)

All of the benefits listed above plus:

- Specialized webcasts and conference calls on key policy, operational and compliance issues. These presentations are designed to educate pharmacy department representatives, senior management and other interested parties within participating hospitals on the full range of 340B issues relevant to your hospital.
- Additional one-on-one technical assistance troubleshooting calls with SNHPA staff and counsel. Members who choose the enhanced member level will be able to participate in 10 calls per year (compared to the five that are included in the Standard Level membership).
- Price verification services. While SNHPA will assist all members with questions over 340B pricing matters, enhanced level members will have access to SNHPA's pricing experts who will help guide members on potential overcharges and recovery.
- Special recognition on SNHPA's Web site of your hospital's increased level of commitment to achieving SNHPA's advocacy goals, especially protection of the 340B program from unreasonable restrictions and extension of 340B discounts to inpatient drugs.

Please contact Karen Hicks, Manager of Member Services, at (202) 552-5854 or karen.hicks@snhpa.org with any questions.

Safety Net Hospitals for Pharmaceutical Access

2010 Dues

Number of Hospitals Joining SNHPA	100+ Beds*		51-99 Beds*		26-50 Beds*		<26 Beds*			Affiliate Membership
	Standard	Enhanced	Standard	Enhanced	Standard	Enhanced	Basic	Standard	Enhanced	<i>For Hospitals Not Enrolled in 340B</i>
Number of TA calls	5	10	5	10	5	10	3	5	10	1
First	\$5,500	\$7,500	\$2,750	\$3,750	\$1,650	\$2,250	\$975	\$1,650	\$2,250	\$500
Second	\$4,125	\$5,625	\$2,063	\$2,813	\$1,238	\$1,688	\$731	\$1,238	\$1,688	\$500
Third	\$4,125	\$5,625	\$2,063	\$2,813	\$1,238	\$1,688	\$731	\$1,238	\$1,688	\$500
Fourth	\$2,750	\$3,750	\$1,375	\$1,875	\$990	\$1,350	\$488	\$990	\$1,350	\$500
Fifth	\$2,750	\$3,750	\$1,100	\$1,500	\$825	\$1,125	\$488	\$825	\$1,125	\$500
Sixth	\$1,925	\$2,625	\$963	\$1,313	\$578	\$788	\$341	\$578	\$788	\$500
Seventh or More	\$1,375	\$1,875	\$688	\$938	\$413	\$563	\$244	\$413	\$563	\$500

*Based on census beds



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Members of Safety Net Hospitals for Pharmaceutical Access (As of December 2010)

A

Adventist Health System (Winter Park, FL)
Adventist Glenoaks Hospital (Glendale Heights, IL)
Gordon Hospital (Calhoun, GA)
Manchester Memorial Hospital (Manchester, KY)
Agnesian HealthCare Waupun Memorial Hospital (Waupun, WI)
Akron's Children's Hospital (Akron, OH)
Alameda County Medical Center (Oakland, CA)
Fairmont Hospital (San Leandro, CA)
Highland Hospital (Oakland, CA)
Albany Medical Center Hospital (Albany, NY)
Albert Einstein Medical Center (Philadelphia, PA)
Alice Peck Day Hospital (Lebanon, NH)
Allina Hospitals & Clinics (Minneapolis, MN)
Appalachian Regional Healthcare, Inc. (KY)
Harlan ARH Hospital (Harlan, KY)
Hazard ARH Regional Medical Center (Hazard, KY)
Middlesboro ARH Hospital (Middlesboro, KY)
Whitesburg ARH Hospital (Whitesburg, KY)
Williamson ARH Hospital (Williamson, KY)
Arrowhead Regional Medical Center (Colton, CA)
Ashe Memorial Hospital (Jefferson, NC)
Ascension Health (St. Louis, MO)
Brackenridge Hospital (Austin, TX)
Carondelet St. Mary's Hospital and Health Center (Tucson, AZ)
Columbia St. Mary's Hospital (Milwaukee, WI)
Middle Tennessee Medical Center (Murfreesboro, TN)
Providence Hospital (Washington, DC)
Seton Health / St. Mary's Hospital (Troy, NY)
Sacred Heart Hospital (Pensacola, FL)
St. Mary's Hospital (Amsterdam, NY)
St. Vincent Indianapolis Hospital (Indianapolis, IN)
Athens Regional Medical Center (Athens, GA)
AtlantiCare Regional Medical Center (Atlantic City, NJ)
Aurora Health Care Metro, Inc. (Milwaukee, WI)
Avera McKennan Hospital (Sioux Falls, SD)

B

Banner Health (Phoenix, AZ)
Banner Good Samaritan Medical Center (Phoenix, AZ)
Fairbanks Memorial Hospital (Fairbanks, AK)
Baptist Health (Montgomery, AL)
Baptist Health Care (Pensacola, FL)
Baptist Health South Florida
Baptist Hospital of Miami (Miami, FL)
Doctors Hospital (Coral Gables, FL)
Homestead Hospital (Homestead, FL)
South Miami Hospital (South Miami, FL)
Baptist Health System (Jacksonville, FL)
Baptist Medical Center Downtown (Jacksonville, FL)
Baptist Hospital of Cocke County (Newport, TN)
Baptist Healthcare System (Louisville, KY)
Baptist Regional Medical Center (Corbin, KY)
Central Baptist Hospital (Lexington, KY)
Baptist Memorial Hospital-Golden Triangle (Memphis, TN)
Barnes-Jewish Hospital (St. Louis, MO)
Baton Rouge General Medical Center (Baton Rouge, LA)
Battle Creek Health System (Battle Creek, MI)
Bay Medical Center (Panama City, FL)
Baystate Health (Springfield, MA)
Baystate Medical Center (Springfield, MA)
Beauregard Memorial Hospital-West LA Health Svcs. (DeRidder, LA)
Beaufort County Hospital (Washington, NC)
Bergen Regional Medical Center (Paramus, NJ)
Berkshire Medical Center (Pittsfield, MA)
Bethesda Memorial Hospital (Boynton Beach, FL)
Blessing Hospital (Quincy, IL)
Blue Mountain Hospital (John Day, OR)
Bon Secours Health System (Marriottsville, MD)
Bon Secours Community Hospital (Port Jervis, NY)

Bon Secours Hospital Baltimore, Inc. (Baltimore, MD)
Bon Secours Maryview Medical Center (Portsmouth, VA)
Bon Secours Richmond Community Hospital (Richmond, VA)
Good Samaritan Hospital (Suffern, NY)
Our Lady of Bellefonte (Ashland, KY)
Boston Medical Center (Boston, MA)
Broadlawn Medical Center (Des Moines, IA)
Brockton Hospital (Brockton, MA)
Bronson Methodist Hospital (Kalamazoo, MI)
Bronx Lebanon Hospital Center (Bronx, NY)
Brookdale Hospital Medical Center (Brooklyn, NY)
Broward Health (Fort Lauderdale, FL)
Broward General Medical Center (Fort Lauderdale, FL)
Coral Springs Medical Center (Coral Springs, FL)
Burgess Health Center (Onawa, IA)

C

Cabell Huntington Hospital (Huntington, WV)
Cambridge Health Alliance (Cambridge, MA)
Cape Fear Valley Health System (Fayetteville, NC)
Cape Fear Valley Medical Center (Fayetteville, NC)
Highsmith Rainey Memorial Hospital (Fayetteville, NC)
Care New England Health System (Providence, RI)
Kent Hospital (Warwick, RI)
Women & Infants Hospital of Rhode Island (Providence, RI)
Carilion Medical Center (Roanoke, VA)
Carolinas HealthCare System (Charlotte, NC)
Carolinas Medical Center (Charlotte, NC)
Carolinas Medical Center-Lincoln (Lincolnton, NC)
Grace Hospital (Morganton, NC)
Union Regional Medical Center (Monroe, NC)
Cascade Valley Hospital (Arlington, WA)
Catawba Valley Medical Center (Hickory, NC)
Catholic Health Initiatives
Good Samaritan Hospital (Cincinnati, OH)
Good Samaritan Hospital (Dayton, OH)
Our Lady of Peace (Louisville, KY)
St. Clare Hospital (Lakewood, WA)
St. Francis Hospital (Federal Way, WA)
St. Mary and Elizabeth (Louisville, KY)
St. Mary's Hospital (Pierre, SD)
St. Joseph East Hospital (Lexington, KY)
St. Joseph Hospital (London, KY)
St. Joseph Hospital (Mt. Sterling, KY)
St. Joseph Medical Center (Tacoma, WA)
St. Vincent Health System (Little Rock, AR)
Catholic Healthcare West (San Francisco, CA)
Bakersfield Memorial Hospital (Bakersfield, CA)
California Hospital Medical Center (Los Angeles, CA)
Chandler Regional Hospital (Chandler, AZ)
Community Hospital San Bernardino (San Bernardino, CA)
Dominican Hospital (Santa Cruz, CA)
Glendale Memorial Hospital and Health Center (Glendale, CA)
Marian Medical Center (Santa Maria, CA)
Mercy General Hospital (Sacramento, CA)
Mercy Medical Center Merced, Community Campus (Merced, CA)
Mercy Medical Center Merced, Dominican Campus (Merced, CA)
Mercy Medical Center Redding (Redding, CA)
Mercy San Juan (Carmichael, CA)
Methodist Hospital of Sacramento (Sacramento, CA)
Northridge Hospital (Northridge, CA)
St. Bernadine Medical Center (San Bernardino, CA)
St. Elizabeth Community Hospital (Red Bluff, CA)
St. Francis Memorial Hospital (San Francisco, CA)
St. John's Regional Medical Center (Oxnard, CA)
St. Joseph's Hospital and Medical Center (Phoenix, AZ)
St. Joseph Medical Center (Stockton, CA)
St. Mary Medical Center (Long Beach, CA)
St. Mary's Medical Center (San Francisco, CA)
Woodland Memorial Hospital (Woodland, CA)



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www.snhpa.org

Members of Safety Net Hospitals for Pharmaceutical Access (As of December 2010)

Cedars-Sinai Medical Center (Los Angeles, CA)
Central Georgia Health System Inc (Macon, GA)
Central Washington Hospital (Wenatchee, WA)
Central Maine Medical Center (Lewiston, ME)
Central Vermont Medical Center (Berlin, VT)
Charleston Area Medical Center (Charleston, WV)
Charles Cole Memorial Hospital (Coudersport, PA)
Children's Hospital of Alabama d/b/a Children's Health System (Birmingham, AL)
Children's Hospital & Research Center of Oakland (Oakland, CA)
Children's Hospital Boston (Boston, MA)
Children's Medical Center Dallas (Dallas, TX)
Children's Medical Center of Dayton (Dayton, OH)
Chinese Hospital (San Francisco, CA)
Christ Hospital (Jersey City, NJ)
CHRISTUS Health (Irving, TX)
 CHRISTUS Hospital - St. Elizabeth (Beaumont, TX)
 CHRISTUS Hospital - St. Mary (Port Author, TX)
 CHRISTUS Jasper Memorial Hospital (Jasper, TX)
 CHRISTUS Santa Rosa Hospital - City Centre (San Antonio, TX)
CHRISTUS Santa Rosa Hospital - Medical Center (San Antonio, TX)
CHRISTUS Shumpert Highland (Shreveport, LA)
CHRISTUS Spohn Hospital Alice (Alice, TX)
CHRISTUS Spohn Hospital Beeville (Beeville, TX)
CHRISTUS Spohn Hospital Corpus Christi - Memorial (Corpus Christi, TX)
CHRISTUS Spohn Hospital Corpus Christi - Shoreline (Corpus Christi, TX)
CHRISTUS Spohn Hospital Corpus Christi - South (Corpus Christi, TX)
CHRISTUS Spohn Hospital Kleberg (Kingsville, TX)
CHRISTUS St. Frances Cabrini Hospital (Alexandria, LA)
CHRISTUS St. Vincent Regional Medical Center (Santa Fe, NM)
 Magnolia Hospital (Magnolia, AR)
Cincinnati Children's Hospital Medical Center (Cincinnati, OH)
Citizens Memorial Hospital (Bolivar, MO)
Citrus Valley Medical Center (West Covina, CA)
City Hospital (Martinsburg, WV)
City of Hope (Duarte, CA)
Clarian Health Partners (Indianapolis, IN)
Cogdell Memorial Hospital (Snyder, TX)
Columbus County Hospital (Whiteville, NC)
Community Health Network of San Francisco (San Francisco, CA)
 San Francisco General Hospital (San Francisco, CA)
Community Hospital East (Indianapolis, IN)
Community Medical Center (Missoula, MT)
Community Medical Centers (Fresno, CA)
Conemaugh Health System-Meyersdale Medical Center (Meyersdale, PA)
Contra Costa Regional Medical Center (Martinez, CA)
Conway Medical Center (Conway, SC)
Cook Children's Medical Center (Fort Worth, TX)
Cook County Bureau of Health Services (Chicago, IL)
 Cook County Hospital (Chicago, IL)
 Oak Forest Hospital (Chicago, IL)
 Provident Hospital of Cook County (Chicago, IL)
Cooper Green Hospital (Birmingham, AL)
Cottage Hospital (Woodsville, NH)
County of Santa Cruz FQHC (Santa Cruz, CA)
Covenant Health (Knoxville, TN)
 Fort Loudoun Medical Center (Loudoun, TN)
 Fort Sanders Regional Medical Center (Knoxville, TN)
 Fort Sanders Sevier Medical Center (Sevierville, TN)
Covenant Healthcare (Saginaw, MI)
Cox Health (Springfield, MO)
Crouse Hospital (Syracuse, NY)
Crozer-Chester Medical Center (Upland, PA)

D
Davis Health System (Elkins, WV)
 Davis Memorial Hospital (Elkins, WV)
Dayton Children's Hospital (Dayton, OH)
DCH Health System (Tuscaloosa, AL)
 DCH Regional Medical Center (Tuscaloosa, AL)
 Northport Medical Center (Northport, AL)
 Pickens County Medical Center (Carrollton, AL)
Deaconess Medical Center (Spokane, WA)
DeKalb Medical Center Pharmaceutical Services (Decatur, GA)
Dell Children's Hospital (Austin, TX)
Delta Regional Medical Center (Greenville, MS)
Denver Health Medical Center (Denver, CO)
Detroit Medical Center (Detroit, MI)
 Children's Hospital of Michigan (Detroit, Michigan)
 Detroit Receiving Hospital & University (Detroit, MI)
 Harper University Hospital (Detroit, MI)
 Hutzel Hospital (Detroit, MI)
 Sinai-Grace Hospital (Detroit, MI)
Doctors Medical Center San Pablo (San Pablo, CA)
Driscoll Children's Hospital (Corpus Christi, TX)
DuBois Regional Medical Center (DuBois, PA)
Duke University Medical Center (Durham, NC)
D.W. McMillan Memorial Hospital (Brewton, AL)

E
East Alabama Medical Center (Opelika, AL)
Eastern Maine Medical Center (Bangor, ME)
Ellsworth Municipal Hospital (Iowa Falls, IA)
Emory Healthcare (Atlanta, GA)
 Emory Crawford Long Hospital (Atlanta, GA)
Ephraim McDowell Regional Medical Center (Danville, KY)
Erie County Medical Center (Buffalo, NY)
Erlanger Medical Center (Chattanooga, TN)

F
Fayette County Memorial Hospital (Washington Ct House, OH)
FirstHealth Montgomery Memorial Hospital (Troy, NC)
FirstHealth Moore Regional Hospital (Pinehurst, NC)
Fletcher Allen Health Care (Burlington, VT)
Floyd Medical Center (Rome, GA)
Forrest General Hospital (Hattiesburg, MS)
Franciscan Health System (Tacoma, WA)
 St. Clare Hospital (Lakewood, WA)
 St. Francis Hospital (Federal Way, WA)
 St. Joseph's Medical Center (Tacoma, WA)
Franklin Memorial Hospital (Farmington, ME)
Franklin Regional Hospital (Franklin, NH)
Freeman Health System (Joplin, MO)
Froedert Memorial Lutheran Hospital (Milwaukee, WI)
Fulton County Medical Center (McConnellsburg, PA)

G
Gaston Memorial Hospital (Gastonia, NC)
Georgetown Memorial Hospital (Georgetown, SC)
Gerber Memorial Health Services (Fremont, MI)
Gila Regional Medical Center (Silver City, NM)
Golden Valley Memorial Healthcare (Clinton, MO)
Grady Health System (Atlanta, GA)
Granville Medical Center (Oxford, NC)
Greenville Hospital System (Greenville, SC)
Greenwood Leflore Hospital (Greenwood, MS)

H
Halifax Health (Daytona Beach, FL)
Hamilton Medical Center (Dalton, GA)
Harrington Memorial Hospital (Southbridge, MA)
Harris County Hospital District (Houston, TX)
 Ben Taub General Hospital (Houston, TX)
 Lyndon B. Johnson Hospital (Houston, TX)
 Quentin Mease Community Hospital (Houston, TX)
Harris Methodist Fort Worth Hospital (Fort Worth, TX)
Harris Regional Hospital (Sylva, NC)



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Hawaii Health Systems (Honolulu, HI)
Hilo Medical Center (Hilo, HI)
Kona Community Hospital ((Kealahou, HI)
Health and Hospital Corporation of Marion County-Wishard Health Services (Indianapolis, IN)
Hennepin County Medical Center (Minneapolis, MN)
Henry Ford Hospital (Detroit, MI)
Hocking Valley Community Hospital (Logan, OH)
Holy Cross Hospital (Silver Spring, MD)
Holy Cross Hospital (Taos, NM)
Holyoke Medical Center (Holyoke, MA)
Holzer Medical Center (Gallipolis, OH)
Home Hospital/St. Elizabeth's East (Lafayette, IN)
Houston Medical Center (Warner Robins, GA)
Huntsville Hospital for Women and Children (Huntsville, AL)
Hurley Medical Center (Flint, MI)

I
Iberia Medical Center (New Iberia, LA)
Iowa Health System
Iowa Lutheran (Des Moines, Iowa)
St. Luke's(Des Moines, Iowa)
Infirmary Health System (Mobile, AL)
North Baldwin Infirmary (Bay Minette, AL)
Intermountain Healthcare (Salt Lake City, UT)
Logan Regional Hospital (Logan, UT)
Orem Community Hospital (Orem, UT)
Primary Childrens Medical Center (Salt Lake City, UT)
Utah Valley Regional Medical Center (Provo, UT)
Valley View Medical Center (Cedar City, UT)

J
Jackson Health System (Miami, FL)
Jackson Hospital and Clinic (Montgomery, AL)
Jackson-Madison County General Hospital (Jackson, TN)
Jamaica Hospital Medical Center (Jamaica, NY)
Jefferson Regional Medical Center (Pine Bluff, AR)
Jewish Hospital & St. Mary's Healthcare (Louisville, KY)
John D. Archbold Memorial Hospital (Thomasville, GA)
Johns Hopkins Hospital and Health System (Baltimore, MD)
Johns Hopkins Bayview Medical Center (Baltimore, MD)
Johns Hopkins Hospital (Baltimore, MD)
John Peter Smith (JPS) Health Network (Fort Worth, TX)

K
Kadlec Medical Center (Richland, WA)
Kaleida Health (Buffalo, NY)
Kapi'olani Medical Center for Women and Children (Honolulu, HI)
Karmanos Cancer Center (Detroit, MI)
Kingsbrook Jewish Medical Center (Brooklyn, NY)
Kittitas Valley Community Hospital (Ellensburg, WA)

L
Lakeland Regional Health System (St. Joseph, MI)
Lee Memorial Hospital (Fort Myers, FL)
Legacy Health System (Portland, OR)
Legacy Emanuel Hospital & Health System (Portland, OR)
Legacy Mount Hood Medical Center (Gresham, OR)
Legacy Salmon Creek Hospital (Vancouver, WA)
Loma Linda University Medical Center (Loma Linda, CA)
Long Beach Memorial Medical Center (Long Beach, CA)
Long Island Jewish Medical Center (New Hyde Park, NY)
Los Angeles County Department of Health Services
Harbor-UCLA Medical Center (Torrance, CA)
LAC+USC Healthcare Network (Los Angeles, CA)
Valley Care Olive View - UCLA Medical Center (Sylmar, CA)
Rancho Los Amigos (Downey, CA)
Louisiana State University Health Sciences Center-HCSD (Baton Rouge, LA)
Bogalusa Medical Center (Bogalusa, LA)
Earl K. Long Medical Center (Baton Rouge, LA)
Huey P. Long Medical Center (Pineville, LA)
Lallie Kemp Regional Medical Center (Independence, LA)

Leonard J. Chabert Medical Center (Houma, LA)
Medical Center of Louisiana at New Orleans (New Orleans, LA)
University Medical Center (Lafayette, LA)
W.O. Moss Regional Hospital (Lake Charles, LA)
Louisiana State Univ. Health Sciences Ctr-Shreveport (Shreveport, LA)
E.A. Conway Memorial Hospital (Monroe, LA)
Lowell General Hospital (Lowell, MA)
Lucile Packard Childrens Hospital (Palo Alto, CA)

M
Madison Memorial Hospital (Rexburg, ID)
Magee-Women's Hospital (Pittsburgh, PA)
Maimonides Medical Center (Brooklyn, NY)
Maricopa Integrated Health System (Phoenix, AZ)
Marion General Hospital (Marion, Indiana)
Mary Hitchcock Memorial Hospital (Lebanon, NH)
McLeod Regional Medical Center (Florence, SC)
Meadows Regional Medical Center (Vidalia, GA)
Meadville Medical Center (Meadville, PA)
Mecosta County Medical Center (Big Rapids, MI)
Medical Center Hospital (Odessa, TX)
Medical Center of Central Georgia (Macon, GA)
Medical College of Georgia Hospital and Clinics (Augusta, GA)
Medical University of South Carolina (Charleston, SC)
MedStar Health System (Columbia, MD)
Harbor Hospital (Baltimore, MD)
Washington Hospital Center (Washington, DC)
Union Memorial Hospital (Baltimore, MD)

Memorial Health University Medical Center (Savannah, GA)
Memorial Hermann Healthcare System (Houston, TX)
Memorial Hospital (North Conway, NH)
Memorial Hospital of Colorado Springs (Colorado Springs, CO)
Memorial Hospital Gulfport (Gulfport, MS)
Mendocino Coast District Hospital (Fort Bragg, CA)
Mercy Health Partners-Hackley Hospital (Muskegon, MI)
Mercy Medical Center (Baltimore, MD)
Mercy Hospital and Medical Center (Chicago, IL)
Methodist Healthcare (Memphis, TN)
Methodist Le Bonheur Healthcare (Memphis, TN)
Methodist Health System (Dallas, TX)
Methodist Charlton Medical Center (Dallas, TX)
Methodist Dallas Medical Center (Dallas, TX)

Methodist Medical Center of Illinois (Peoria, IL)
Metro Health Hospital (Grand Rapids, MI)
MetroHealth System (Cleveland, OH)
Mission Health System (Asheville, NC)
Blue Ridge Regional Hospital (Spruce Pine, NC)
Mission Hospital (Asheville, NC)
The McDowell Hospital (Marion, NC)
Monroe County Hospital (Monroeville, AL)
Montefiore Health System (Bronx, NY)
Montefiore Medical Center (Bronx, NY)
Montefiore North Division (Bronx, NY)
Moore County Hospital District (Dumas, TX)
Morehead Memorial Hospital (Eden, NC)
Moses Cone Memorial Hospital (Greensboro, NC)
Moses Taylor Hospital (Scranton, PA)
Mount Sinai Hospital (New York, NY)
Mount Sinai Hospital (Chicago, IL)
Mountain States Health Alliance (Johnson City, TN)
Indian Path Medical Center (Kingsport, TN)
Johnson City Medical Center/Niswonger Children's Hospital (Johnson City, TN)
Johnston Memorial Hospital (Abingdon, VA)
North Side Hospital (Johnson City, TN)
Norton Community Hospital (Norton, VA)
Russell County Medical Center (Lebanon, VA)
Sycamore Shoals Hospital (Elizabethton, TN)
Mt. Ascutney Hospital (Windsor, VT)
Multicare Health Care (Tacoma, WA)



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Muncy Valley Hospital (Muncy, PA)
Murphy Medical Center (Murphy, NC)

N

Nashville General Hospital (Nashville, TN)
Nassau Healthcare Corporation (East Meadow, NY)
Nationwide Children's Hospital (Columbus, OH)
Natividad Medical Center (Salinas, CA)
Navos (Seattle, WA)
Nebraska Health System (Omaha, NE)
New London Hospital (New London, NH)

New York City Health and Hospitals Corporation (New York, NY)

Bellevue Hospital Center (New York, NY)
Coney Island Hospital (Brooklyn, NY)
Elmhurst Hospital Center (Elmhurst, NY)
Harlem Hospital Center (New York, NY)
Jacobi Medical Center (Bronx, NY)
Kings County Hospital Center (Brooklyn, NY)
Lincoln Medical and Mental Health Center (Bronx, NY)
Metropolitan Hospital Center (New York, NY)
North Central Bronx Hospital (Bronx, NY)
Queens Hospital Center (Jamaica, NY)
Woodhull Medical and Mental Health Center (Brooklyn, NY)
New York Downtown Hospital (New York, NY)
New York Hospital Queens (New York, NY)
New York-Presbyterian Healthcare System (New York, NY)
New York Presbyterian Hospital (New York, NY)
North Broward Hospital District (Fort Lauderdale, FL)
Broward General Medical Center (Fort Lauderdale, FL)
North Carolina Baptist Hospital (Winston-Salem, NC)
North Mississippi Medical Center (Tupelo, MS)
North Oaks Medical Center (Hammond, LA)
North Shore Long Island Jewish Health System
Southside Hospital (Bay Shore, NY)
Northeast Alabama Regional Medical Center (Anniston, AL)
Northeast Georgia Health System (Gainesville, GA)
Northeastern Vermont Regional Hospital (St. Johnsbury, VT)
Northern Montana Hospital (Havre, MT)
Norton Healthcare (Louisville, KY)
Novant Health (Winston-Salem, NC)
Brunswick Community Hospital (Supply, NC)
Forsyth Medical Center (Winston-Salem, NC)
Presbyterian Hospital (Charlotte, NC)
Thomasville Medical Center (Thomasville, NC)
Nyack Hospital (Nyack, NY)

O

Ouachita County Medical Center (Camden, AR)
Obleness Memorial Hospital (Athens, OH)
Ochiltree General Hospital (Perryton, TX)
Ochsner Health System (New Orleans, LA)
Ochsner Foundation Hospital (New Orleans, LA)
Ochsner Health Center - Kenner (Kenner, LA)
Ohio Health (Columbus, OH)
Doctors Hospital (Columbus, OH)
Grant Medical Center (Columbus, OH)
Southern Ohio Medical Center (Portsmouth, OH)
Ohio State University Medical Center (Columbus, OH)
Onslow Memorial Hospital (Jacksonville, NC)
Oregon Health & Science University (Portland, OR)
Orlando Regional Healthcare (Orlando, FL)
OSF Healthcare System (Peoria, IL)
St. Francis Medical Center
Our Lady of the Lake Regional Medical Center (Baton Rouge, LA)
Ozarks Medical Center (West Plains, MO)

P

Palisades Medical Center (North Bergen, NJ)
Palmetto Health Richland (Columbia, SC)
Park Ridge Hospital (Fletcher, NC)
Parkland Health and Hospital System (Dallas, TX)

PENN State – Milton S. Hershey Medical Center (Hershey, PA)
Permian Regional Medical Center (Andrews, TX)
Person Memorial Hospital (Roxboro, NC)
Phelps Memorial Hospital Center (Sleepy Hollow, NY)
Phoebe Putney Memorial Hospital (Albany, GA)
Phoenix Children's Hospital (Phoenix, AZ)
Pitt Memorial Hospital (Greenville, NC)
Platte Valley Medical Center (Brighton, CO)
Pontiac Osteopathic Hospital aka POH Medical Ctr. (Pontiac, MI)
Porter Hospital (Middlebury, VT)
Presbyterian Intercommunity Hospital (Whittier, CA)
Princeton Community Hospital (Princeton, WV)
Providence Health & Services (Seattle, WA)
Little Company of Mary Hospital (Torrance, CA)
Little Company of Mary-San Pedro Peninsula Hospital (San Pedro, CA)
Providence Alaska Medical Center (Anchorage, AK)
Providence Everett Medical Center (Everett, WA)
Providence Holy Cross Medical Center (Mission Hills, CA)
Providence Hospital Centralia (Centralia, WA)
Providence St. Joseph Medical Center (Burbank, CA)
Sacred Heart Medical Center (Spokane, WA)

R

Rady Children's Hospital – San Diego (San Diego, CA)
Rapid City Regional Hospital (Rapid City, SD)
Redington-Fairview General Hospital (Skowhegan, ME)
Regional Medical Center at Memphis (Memphis, TN)
Regional Medical Center of Orangeburg and Calhoun (Orangeburg, SC)
Regions Hospital (St. Paul, MN)
Renown Regional Medical Center (Reno, NV)
Rhode Island Hospital (Providence, RI)
Riverside County Regional Medical Center (Moreno Valley, CA)
Riverside Medical Center (Kankakee, IL)
Rockford Memorial Hospital (Rockford, IL)
Rush University Medical Center (Chicago, IL)
Rutland Regional Medical Center (Rutland, VT)

S

Saint Agnes Medical Center (Fresno, CA)
Saint Barnabus Health Care System (West Orange, NJ)
Monmouth Medical Center (Long Branch, NJ)
Newark Beth Israel (West Orange, NJ)
St. Margaret Mercy (Hammond, IN)
Samaritan Albany General Hospital (Albany, OR)
San Jacinto Methodist Hospital (Baytown, TX)
San Joaquin General Hospital (French Camp, CA)
San Mateo Medical Center (San Mateo, CA)
Santa Clara Valley Health & Hospital System (San Jose, CA)
Scott & White Healthcare (Temple, TX)
Scripps Health (San Diego, CA)
Scripps Mercy Hospital (San Diego, CA)
Scotland Memorial (Laurinburg, NC)
Sentara Norfolk General Hospital (Norfolk, VA)
Seton Edgar B. Davis Hospital (Lulling, TX)
Seton Highland Lakes (Burnet, TX)
Shands Healthcare (Gainesville, FL)
Shands Hospital at the University of Florida (Gainesville, FL)
Shands at AGH (Gainesville, FL)
Shands Jacksonville (Jacksonville, FL)
Sharon Regional Health System (Sharon, PA)
Sharp Healthcare (Chula Vista, CA)
Sharp Chula Vista Medical Center (Chula Vista, CA)
Sharp Grossmont Hospital (La Mesa, CA)
Sharp Memorial Hospital (San Diego, CA)
Shore Memorial Hospital (Nassawadox, VA)
Singing River Hospital System (Pascagoula, MS)
Ocean Springs Hospital (Ocean Springs, MS)
Singing River Hospital (Pascagoula, MS)
Sisters of Saint Francis Health Services
St. Margaret Mercy (Hammond, IN)



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Skagit Valley Hospital (Mount Vernon, WA)
St. Catherine Hospital (East Chicago, IN)
St. Croix Regional Medical Center (St. Croix Falls, WI)
South Broward Hospital District (Hollywood, FL)
 Memorial Hospital Miramar (Miramar, FL)
 Memorial Hospital Pembroke (Pembroke Pines, FL)
 Memorial Hospital West (Pembroke Pines, FL)
 Memorial Regional Hospital (Hollywood, FL)
South Central Regional Medical Center (Laurel, MS)
South Georgia Medical Center (Valdosta, GA)
Southeastern Med (Cambridge, OH)
Southeastern Regional Medical Center (Lumberton, NC)
Southern Regional Medical Center (Riverdale, GA)
Southwest Washington Medical Center (Vancouver, WA)
Spartanburg Regional Medical Center (Spartanburg, SC)
Sparrow Hospital (Lansing, MI)
Sparrow Ionia Hospital (Ionia, MI)
SSM Healthcare (St. Louis, MO)
 SSM Cardinal Glennon Children's Medical Center (St. Louis, MO)
 SSM DePaul Health Center, (Bridgeton, MO)
 SSM St. Joseph Health Center, (St. Charles, MO)
 SSM St. Joseph Health Center – Wentzville, (Wentzville, MO)
 SSM St. Mary's Health Center, (Richmond Heights, MO)
St. Barnabas Hospital (Bronx, NY)
St. Bernard Hospital (Chicago, IL)
St. Bernards Medical Center (Jonesboro, AR)
St. Catherine Hospital (East Chicago, IN)
St. Dominic Hospital (Jackson, MS)
St. Francis Hospital (Poughkeepsie, NY)
St. John's Health System (Springfield, MO)
St. John's Hospital (Springfield, MO)
St. John's Riverside (Yonkers, NY)
St. Joseph's-Baptist Health Care
St. Joseph Berea (Berea, KY)
St. Joseph's Hospital (Tampa, FL)
 South Florida Baptist Hospital (Plant City, FL)
St. Joseph's/Candler Hospital (Savannah, GA)
St. Joseph's Hospital of Buckhannon (Buckhannon, WV)
St. Joseph's Regional Medical Center (Paterson, NJ)
St. Joseph Martin (Martin, KY)
St. Joseph Orange (Orange, CA)
St. Jude Children's Research Hospital (Memphis, TN)
St. Luke's Regional Medical Center (Boise, ID)
St. Mary's Health Care (Grand Rapids, MI)
St. Mary's Hospital (Grand Junction, CO)
St. Mary's Hospital (Passaic, NJ)
St. Mary's Medical Center of Campbell County (La Follette, TN)
St. Mary's Regional Medical Center (Lewiston, ME)
St. Mary's Regional Medical Center (Lewiston, ME)
St. Vincent Charity Hospital (Cleveland, OH)
St. Vincent Health Center (Erie, PA)
St. Vincent Hospital (Santa Fe, NM)
State University of New York (SUNY) - Upstate Medical University (Syracuse, NY)
Staten Island University Hospital (Staten Island, NY)
Stony Brook University Hospital (Stony Brook, NY)
Summersville Memorial Hospital (Summersville, WV)
Swedish Covenant Hospital (Chicago, IL)
Swedish Medical Center (Seattle, WA)
T
Tampa General HealthCare (Tampa, FL)
The Children's Mercy Hospital (Kansas City, MO)
The Medical Center at UCSF (San Francisco, CA)
 Mt. Zion Medical Center (San Francisco, CA)
The Medical Ctr., Columbus Regional Healthcare (Columbus, GA)
The Queen's Medical Center (Honolulu, HI)
The University Hospital (Cincinnati, OH)
The Western Pennsylvania Hospital (Pittsburgh, PA)
Thomas Jefferson University Hospital (Philadelphia, PA)
Thomason Hospital (El Paso, TX)
Tift Regional Medical Center (Tifton, GA)
T.J. Samson Community Hospital (Glasgow, KY)
TLC Health Network (Irving, NY)
Touro Infirmary (New Orleans, LA)
Truman Medical Center Hospital Hill (Kansas City, MO)
Truman Medical Center Lakewood (Kansas City, MO)
Tucson Medical Center (Tucson, AZ)
Tufts- New England Medical Center (Boston, MA)
U
UC Davis Health System (Sacramento, CA)
UC Irvine Medical Center (Orange, CA)
UCLA Medical Center (Los Angeles, CA)
UC San Diego Medical Center (San Diego, CA)
UMass Memorial Healthcare (Worcester, MA)
 HealthAlliance Hospitals (Leominster, MA)
 UMass Memorial Medical Center (Worcester, MA)
UMDNJ - University Hospital (Newark, NJ)
Uniontown Hospital (Uniontown, PA)
United Health Services Hospitals (Johnson City, NY)
Unity Health System (Rochester, NY)
 Park Ridge Hospital (Rochester, NY)
University of Alabama Hospital (Birmingham, AL)
University of Chicago Hospitals (Chicago, IL)
University of Colorado Hospital (Denver, CO)
University Health System - University Hospital (San Antonio, TX)
University of Arkansas for Medical Sciences (Little Rock, AR)
University Hospital of Cincinnati (Cincinnati, OH)
University Hospitals of Cleveland (Cleveland, OH)
University Hospital of Georgia (Augusta, GA)
University of North Carolinas (UNC) Hospitals (Chapel Hill, NC)
University of Illinois at Chicago Medical Center (Chicago, IL)
University of Iowa Hospitals and Clinics (Iowa City, IA)
University of Kansas Medical Center (Kansas City, KS)
University of Kentucky Hospital (Lexington, KY)
University of Louisville Hospital (Louisville, KY)
University of Maryland Medical Center (Baltimore, MD)
University Medical Center (Lubbock, TX)
University Medical Center (Tucson, AZ)
University Medical Center at So. Nevada (Las Vegas, NV)
University of Michigan Health System (Ann Arbor, MI)
University of Minnesota Medical Center, Fairview (Minneapolis, MN)
University Mississippi Medical Center (Jackson, MS)
University of Missouri Hospital & Clinics (Columbia, MO)
University of New Mexico Health Sciences Center (Albuquerque, NM)
University of Pennsylvania Health System (Philadelphia, PA)
 Hospital of the University of Pennsylvania (Philadelphia, PA)
 Presbyterian Medical Center (Philadelphia, PA)
 The Pennsylvania Hospital (Philadelphia, PA)
University of Rochester Medical Center (Rochester, NY)
 Highland Hospital (Rochester, NY)
 Strong Memorial Hospital (Rochester, NY)
University of South Alabama (Mobile, AL)
University of Texas (Houston, TX)
 MD Anderson Cancer Center (Houston, TX)
University of Texas Health Center at Tyler (Tyler, TX)
University of Texas Medical Branch at Galveston (Galveston, TX)
University of Utah Health Sciences Center (Salt Lake City, UT)
University of Virginia Health Sciences Center (Charlottesville, VA)
University of Washington Medical Center (Seattle, WA)
 Harborview Medical Center (Seattle, WA)
Upper Connecticut Valley Hospital (Colebrook, NH)
Upton Regional Medical Center (Thomaston, GA)
V
Valley Medical Center (Renton, WA)
Valley Regional Hospital (Claremont, NH)
Valley View Hospital (Glenwood Springs, CO)
Vanderbilt University Hospital (Nashville, TN)
Ventura County Medical Center (Ventura, CA)



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Via Christi Hospital (Pittsburg, KS)
Virginia Commonwealth University Health System (Richmond, VA)

W

Waldo County General Hospital (Belfast, ME)
Walker Baptist Medical Center (Jasper, AL)
Walla Walla General Hospital (Walla Walla, WA)
Wamego City Hospital (Wamego, KS)
Wayne General Hospital (Waynesboro, MS)
Wayne Memorial Hospital (Goldsboro, NC)
Weeks Memorial Hospital (Lancaster, NH)
Wellstar Cobb Hospital (Austell, GA)
West Georgia Medical Center (LaGrange, GA)
West Jefferson Medical Center (Marrero, LA)
West Virginia University Hospitals (Morgantown, WV)
 City Hospital (Martinsburg, WV)
Westchester Medical Center (Valhalla, NY)
Wheaton Franciscan System (Glendale, WI)
 Wheaton Franciscan Healthcare - All Saints (Racine, WI)
 Wheaton Franciscan Healthcare - St. Joseph (Milwaukee, WI)
 Wheaton Franciscan Healthcare - St. Francis (Milwaukee, WI)
White County Medical Center (Searcy, AR)
Winter Haven Hospital (Winter Haven, FL)
Woman's Hospital (Baton Rouge, LA)
Wyckoff Heights Medical Center (Brooklyn, NY)

Y

Yakima Valley Memorial Hospital (Yakima, WA)
Yale New Haven Health System (New Haven, CT)
 Yale-New Haven Hospital (New Haven, CT)
 Bridgeport Hospital (Bridgeport, CT)